



Value from the ground up.

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530 Beck Blvd
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Wrens (plant)
2069 Howard Mill Rd.
Wrens, GA 30833
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October 24, 2011

To: Southern Company
Ref: Taylor & Sons Reference

To Whom It May Concern,

KaMin LLC, a privately held limited liability company formed in April 2008 and formerly owned by JM Huber Corporation for over 65 years, has conducted business with Taylor & Sons regularly for many years. Taylor & Sons is one of a select number of contractors who meet KaMin's stringent contractor certification requirements. Mike Taylor and his team have always completed jobs on time and in a safe manner. Some of the jobs Taylor & Sons have performed for KaMin are as follows:

- Taylor and Sons has worked on numerous impound projects for Kamin involving clearing and grubbing, large quantities of earthwork, internal drainage systems, and have executed the work with thousands of safe man hours with an extremely high quality of workmanship.
- Specific jobs include the Smith Pond (earthwork and installed drainage system); various pipeline installations on Lazerby and Rabun impounds; built and ran 2 mile Pipeline at Holley impound; ran a pipeline to Hillman, and worked on pipeline to Mauck.
- There are numerous other jobs I could list, however I have no reservations stating Taylor & Sons to be KaMin's preferred provider for this type of work.
- Taylor and Sons hold "preferred contractor status" in our organization, which is the highest tier contractor KaMin qualifies.

In summary, I would recommend Taylor & Sons for any heavy Industrial work scope that may be required. If you have any questions, please feel free to contact me via the information listed below.

Respectfully,

Dwayne E. Outlaw

Purchasing Manager

KaMin LLC

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